

Fidelity Bank Investor Presentation

Unaudited Financial Results for the 9 months ended

September 30, 2018

Outline

- 1. Overview of Fidelity Bank
- 2. The Operating Environment
- 3. Financial Highlights
- 4. Financial Review
- 5. 9M 2018 Actual Vs. 2018FY Guidance

1. Overview of Fidelity Bank

Bank While Chatting?

It's Possible with...

Fidelity Flashkey

Works on all social media platforms

Try it now!



Overview of Fidelity Bank



Ownership

Total Assets: N1,681bn

Operations

Contact Channels

\$5.0bn

32.0bm Authorized Shares

Issued And Fully Paid



Listings:









Professional Staff

2,920

Male: 56%

Female: 44%



800 **ATMs**

4.4 Million
Accounts



2m Cards

1.8m Mobile Customers



4,976 **POS**



240 Branches

Governance



12
Board Members

Non-Executives: 7

Executives: 5

5 Board Committees

Executive Management Team













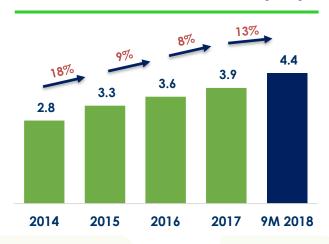
A-_{NG} (Stable)

Overview of Fidelity Bank

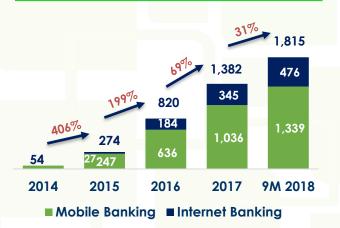


Retail And Digital Banking Evolution / Progress Report

Number of Customer Accounts (#'m)



Mobile/Internet Banking Cust. (#'000)



Savings deposits (N'bn)



Number of Debit Cardholders (#'000)



Retail Risk Assets (N'bn)



Commentary

- ▶ Savings deposits achieve the 5th consecutive year of double digit growth.
- ► Over 40% of customers now self enrolled on mobile/internet banking products.
- ▶ Over 80% of customers transactions are now done on electronic banking channels.

The Operating Environment



You Don't Need A Token



For Transactions Up To N200,000. Just Dial *770# To Get Started. It's That Easy!

You also don't need data to use this service



Transfer Money O Pay Bills O

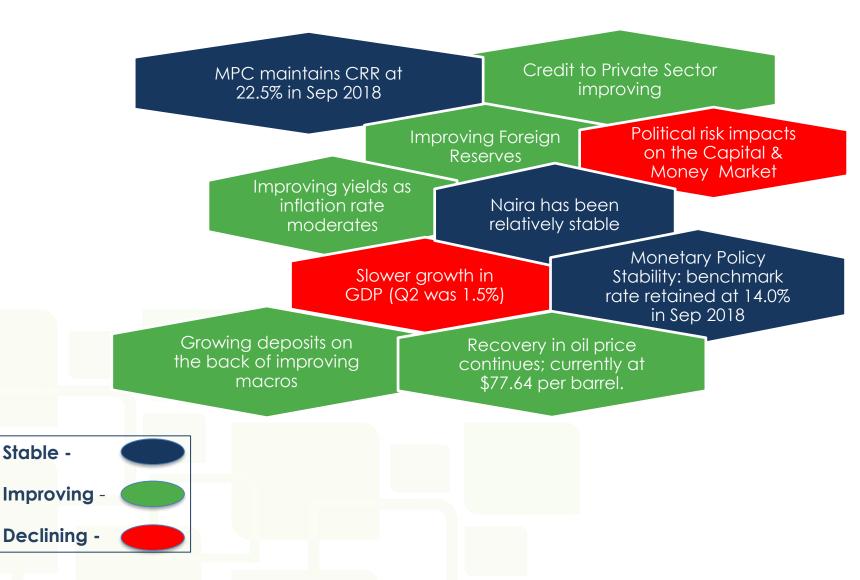
Buy Airtime

Dial4Cash & Lots More

The Operating Environment

Stable -







Convenient Forex Transfers From Your Phone

One more reason NOT to visit the branch. Perform foreign currency transactions from your domiciliary account to anywhere in the world with your Fidelity Online Banking App.

Available for download via: Ocumbed on the App Store Google Play









We Are Fidelity, We Keep Our Word.

Performance Highlights



Revenue and Efficiency Ratio

- ☐ Total Interest Income up by 9.1% to N120.4 billion in 9M 2018 (9M 2017: N110.4 billion)
- ☐ Operating Expenses up by 6.5% to N50.6 billion in 9M 2018 (9M 2017: N47.5 billion)
- ☐ Cost to Income Ratio inched up to 68.4% in 9M 2018 from 66.8% in 9M 2017
- ☐ PBT up by 23.6% to N20.1 billion in 9M 2018 (PAT came in at N17.9 billion)

Asset Quality

- ☐ Cost of Risk down to 0.5% in 9M 2018, compared to 1.5% in 2017FY
- □ NPL Ratio down to 6.0% in 9M 2018 from 6.4% in 2017FY
- □ Coverage Ratio improved to 109.9% in 9M 2018 from 109.4% in 2017FY
- ☐ FCY Loans accounted for 42.5% of Net Loans from 46.0% in 2017FY

Capital Adequacy
and
Liquidity

- ☐ Capital Adequacy Ratio of 17.0%, based on Basel II computation
- ☐ Liquidity Ratio of 38.3% compared to regulatory minimum of 30.0%
- □ Loans to interest bearing liabilities stood at 61.5% in 9M 2018 from 69.8% (2017FY)
- ☐ Total Equity at N192.4 billion compared to N203.3 billion in 2017FY



- □ PBT increased by 23.6% YoY to N20.1 billion from N16.2 billion in 9M 2017 due to double digit revenue growth of 10.8% (N6.9 billion) and moderate increase in total expenses by 6.5% (N3.1 billion).
- ☐ Growth in operating expenses was driven by increased technology cost, depreciation and NDIC/AMCON charges. However, increase in operating expenses remains below average headline inflation rate.
- □ NIM dropped to 6.7% from 7.4% in 9M 2017 (2017FY: 7.3%) as the drop in our average yield on earning assets (1.3% YoY) outpaced the improved funding cost (0.97% YoY). NIM still within guidance for the year.
- □ Total deposits grew by 27.3% YTD (N211.6 billion) to N986.8 billion from N775.3 billion in December 2017 on account of double digit growth across ALL deposit products whilst funding costs declined.
- Savings deposits grew by 12.9% YTD to N201.7 billion from December 2017 which contributed to the drop in average funding cost in 9M 2018 as low cost deposits remain high at 73.6%.
- Risk assets increased by 8.0% YTD to N830.4 billion from N768.7 billion in December 2017 with cost of risk at about 0.5% and coverage ratio at 109.9%.
- □ Key regulatory ratios remain well above the minimum requirements as at September 30, 2018: CAR and liquidity ratio stood at 17.0% and 38.3% respectively.

Summary of Income Statement: YoY Change					
N'million	9M 2017	9M 2018	VAR	% VAR	
Gross Earnings	130,086	139,001	8,916	6.9%	
Interest Income Loans	82,199	88,328	6,129	7.5%	
Interest Income Liquid Assets	28,168	32,071	3,902	13.9%	
Total Interest Income	110,368	120,399	10,031	9.1%	
Interest Expense Customer Deposits	(44,882)	(45,448)	(566)	1.3%	
Interest Expense Borrowings	(11,681)	(16,783)	(5,101)	43.7%	
Total Interest Expense	(56,563)	(62,231)	(5,668)	10.0%	
Net Interest Income	53,805	58,168	4,363	8.1%	
FX Income	6,240	4,410	(1,830)	-29.3%	
E-banking Income	5,072	4,968	(104)	-2.0%	
Other Fee Income (Net)	5,929	6,358	428	7.2%	
Net Fee Income	17,241	15,736	(1,505)	-8.7%	
Operating Income	71,046	73,904	2,858	4.0%	
Total Expenses	(47,486)	(50,555)	(3,069)	6.5%	
Net Impairment Losses	(7,323)	(3,285)	4,038	-55.1%	
Profit Before Tax	16,236	20,064	3,827	23.6%	

Please note: Gross earnings was calculated based on total fees & commission income | Net fee income includes net gains/ (losses) from financial instruments

Summary of Income Statement: QoQ Change							
N'million	Q1 2018	Q2 2018	Q3 2018	VAR	% VAR		
Gross Earnings	43,680	48,615	46,706	(1,909)	-3.9%		
Interest Income Loans	28,345	29,510	30,473	963	3.3%		
Interest Income Liquid Assets	10,121	12,071	9,879	(2,192)	-18.2%		
Total Interest Income	38,466	41,581	40,352	(1,229)	-3.0%		
Interest Expense Customer Deposits	(15,911)	(14,800)	(14,737)	(63)	0.4%		
Interest Expense Borrowings	(5,588)	(5,690)	(5,505)	(185)	3.3%		
Total Interest Expense	(21,499)	(20,490)	(20,242)	(248)	1.2%		
Net Interest Income	16,967	21,091	20,110	(981)	-4.7%		
FX Income	696	2,068	1,646	(422)	-20.4%		
E-banking Income	1,600	1,730	1,638	(92)	-5.3%		
Other Fee Income (Net)	1,541	2,569	2,248	(321)	-12.5%		
Net Fee Income	3,836	6,368	5,532	(835)	-13.1%		
Operating Income	20,803	27,459	25,642	(1,817)	-6.6%		
Total Expenses	(15,119)	(17,540)	(17,896)	356	-2.0%		
Net Impairment Losses	(702)	(1,891)	(692)	(1,199)	63.4%		
Profit Before Tax	4,982	8,028	7,054	(974)	-12.1%		

Please note: Gross earnings was calculated based on total fees & commission income

Q2 Numbers restated with N7.2bn reclassified from fees to Int. Income



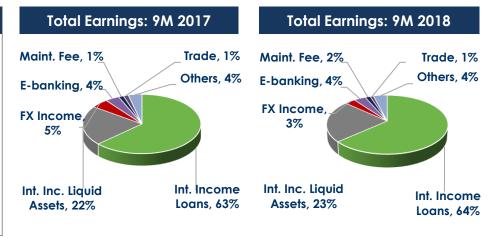
Statement of Financial Position: YTD Change					
N'million	2017FY	9M 2018	VAR	% VAR	
Total Assets	1,379,214	1,680,804	301,590	21.9%	
Earning Assets	977,076	1,166,046	188,970	19.3%	
Bank Placements	8,475	89,867	81,392	960.4%	
Treasury Bills	90,223	152,230	62,007	68.7%	
Bonds	109,641	93,573	(16,068)	-14.7%	
Customer Loans (Naira)	414,948	477,354	62,405	15.0%	
Customer Loans (FCY)	353,789	353,021	(767)	-0.2%	
Non-Earning Assets	402,138	514,759	112,621	28.0%	
Cash	27,534	24,711	(2,823)	-10.3%	
Cash Reserve	181,017	267,620	86,603	47.8%	
Bal. with other Banks/Settlement Acct	104,886	132,776	27,890	154.0%	
Fixed Assets	38,504	36,257	(2,247)	-5.8%	
All Other Assets	50,197	53,394	3,197	6.4%	
Interest Bearing Liabilities	1,100,803	1,350,884	250,081	22.7%	
Demand	418,472	525,003	106,531	25.5%	
Savings	178,570	201,661	23,091	12.9%	
Time Deposits	178,234	260,166	81,932	46.0%	
Other Borrowings	35,529	67,034	31,505	88.7%	
On-lending Facilities	112,294	136,988	24,694	22.0%	
Debt Securities	177,704	160,032	(17,672)	-9.9%	
All Other Liabilities	75,096	137,535	62,439	83.1%	
Equity	203,315	192,386	(10,929)	-5.4%	

Please note: The Balance Sheet was converted at an exchange rate of N335/USD, it will be converted at the NIFEX Rate in Dec 2018

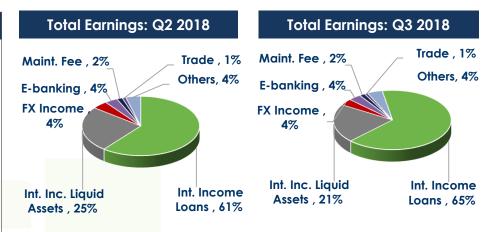
Gross Earnings Analysis



Key Highlights (N'm)	9M 2017	9M 2018	VAR	% VAR
Total Earnings	130,086	139,001	8,916	6.9%
Interest Income Loans	82,199	88,328	6,129	7.5%
Int. Inc. Liquid Assets	28,168	32,071	3,902	13.9%
FX Income	6,240	4,410	(1,830)	-29.3%
E-banking Income	5,072	4,968	(104)	-2.0%
A/C Maintenance fee	1,789	2,104	315	17.6%
Trade Income	1,794	1,387	(407)	-22.7%
Other Income	4,823	5,733	911	18.9%



Key Highlights (N'm)	Q2 2018	Q3 2018	VAR	% VAR
Total Earnings	48,615	46,706	(1,909)	-3.9%
Interest Income Loans	29,510	30,473	963	3.3%
Int. Inc. Liquid Assets	12,071	9,879	(2,192)	-18.2%
FX Income	2,068	1,646	(422)	-20.4%
E-banking Income	1,730	1,638	(92)	-5.3%
A/C Maintenance fee	762	705	(57)	-7.5%
Trade Income	475	432	(43)	-9.0%
Other Income	1,998	1,933	(65)	-3.3%

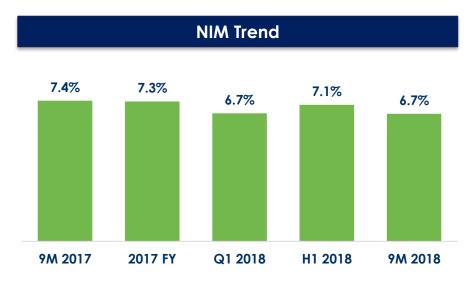


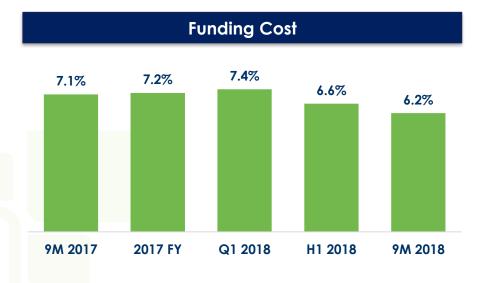
- Gross earnings up by 6.9% YoY primarily driven by the 9.1% growth (N10.0 billion) in interest income.
- > Fee income expected to pick up in Q4 2018 on increased transaction volume/exchange gains

Net Interest Margin Analysis

- ▶ NIM dropped to 6.7% from 7.3% in 2017FY as the decline in our average yield on earning assets outpaced the improved funding cost in 9M 2018.
- ▶ Average funding costs dropped to 6.2% on account of improved deposit pricing as average cost of deposits dropped to 6.2% from 7.9% in 2017FY.
- ▶ The moderation in the yield on earnings assets was largely due to lower yields on liquid assets from 17.6% in 2017FY to 12.8% in 9M 2018.



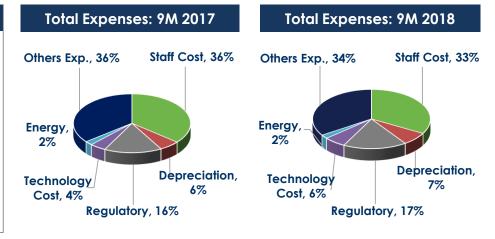




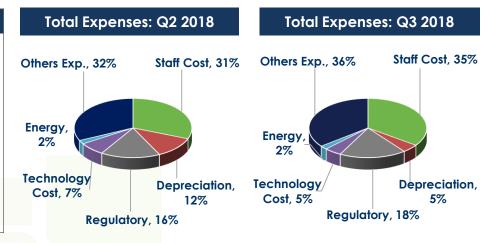
Total Expense Analysis



Key Highlights (N'm)	9M 2017	9M 2018	VAR	% VAR
Total Expenses	47,486	50,555	3,069	6.5%
Staff Cost	17,139	16,747	-392	-2.3%
Depreciation	2,696	3,632	936	34.7%
NDIC/AMCON Cost	7,527	8,800	1,273	16.9%
Technology Cost	2,127	3,036	910	42.8%
Energy Cost	1,021	1,042	20	2.0%
Security	923	932	9	1.0%
Branding & Advert	6,572	5,581	-990	-15.1%
Other Expenses	9,482	10,786	1,304	13.8%



Key Highlights (N'm)	Q2 2018	Q3 2018	VAR	% VAR
Total Expenses	17,540	17,896	356	2.0%
Staff Cost	5,427	6,248	820	15.1%
Depreciation	2,047	816	-1,231	-60.2%
NDIC/AMCON Cost	2,853	3,274	421	14.8%
Technology Cost	1,252	840	-412	-32.9%
Energy Cost	357	360	3	0.8%
Security	314	312	-2	-0.6%
Branding & Advert	2,046	2,185	139	6.8%
Other Expenses	3,244	3,862	618	19.0%



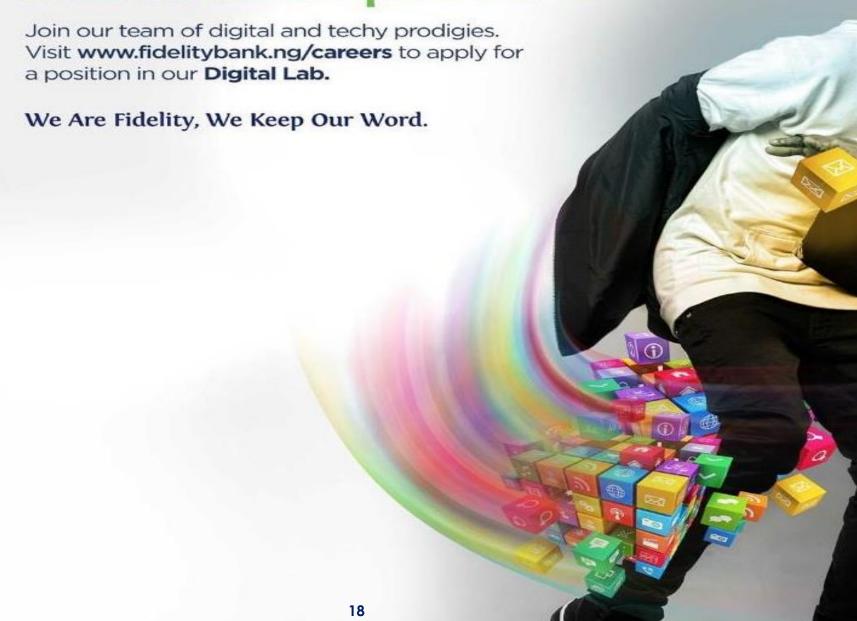
- ➤ OPEX increased by 6.5% YoY (2.0% QoQ) on account of technology cost, depreciation and regulatory charges (NDIC/AMCON).
- > The increase in depreciation cost was driven by digital banking and technology related assets
- > Technology cost will continue to grow as we invest in digitization to increase market share and improve operational efficiency.

Cost Dynamics – YoY Breakdown

Breakdown of Operating Expenses: 2017 AVG. Vs. 9M 2017 Vs. 9M 2018							
N'million	2017 AVG.	9M 2017	9M 2018	VAR	% VAR		
Branding & Advert	6,130	6,572	5,581	(990)	-15.1%		
Staff Cost	18,401	17,139	16,747	(392)	-2.3%		
Other expenses	1,384	1,126	743	(383)	-34.0%		
Directors' emoluments	278	269	258	(11)	-4.1%		
Stationery expenses	202	203	200	(4)	-1.8%		
Telephone expenses	81	79	76	(4)	-4.5%		
Litigations and claims	-	-	-	-	0.0%		
Insurance expenses	297	279	287	8	2.8%		
Auditors' remuneration	150	172	180	8	4.7%		
Security expenses	942	923	932	9	1.0%		
Consultancy expenses	521	515	535	20	3.9%		
Energy (Electricity & Diesel)	1,038	1,021	1,042	20	2.0%		
Postage and courier expenses	59	54	75	21	39.1%		
Rent and rates	646	614	661	47	7.7%		
Travelling and accommodation	521	467	574	107	22.8%		
Repairs and maintenance	1,937	1,901	2,073	172	9.1%		
Cash movement expenses	533	403	599	196	48.6%		
Legal expenses	152	133	396	262	196.9%		
Training expenses	166	250	529	279	111.4%		
Bank charges	497	352	633	280	79.6%		
Outsourced Cost	2,642	2,663	2,968	305	11.4%		
Technology Cost	1,805	2,127	3,036	910	42.8%		
Depreciation	3,280	2,696	3,632	936	34.7%		
NDIC / AMCON Charges	7,597	7,527	8,800	1,273	16.9%		
	49,256	47,486	50,555	3,069	6.5%		

4. Financial Review - SFP

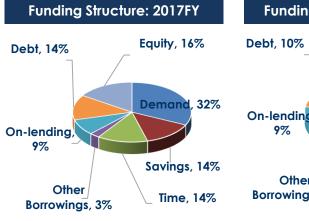
Innovate. Disrupt. Deliver.

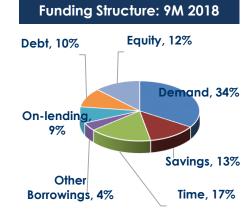


Funding Base Analysis

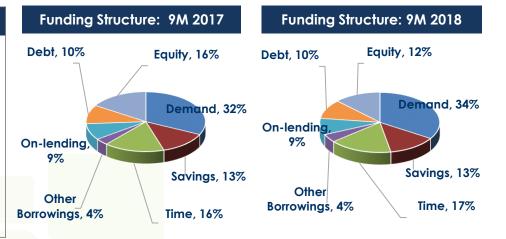


Key Highlights (N'm)	2017FY	9M 2018	VAR	% VAR
Demand Deposits	418,472	525,003	106,531	25.5%
Savings Deposits	178,570	201,661	23,091	12.9%
Tenor Deposits	178,234	260,166	81,932	46.0%
Other Borrowings	35,529	67,034	31,505	88.7%
On-Lending	112,294	136,988	24,694	22.0%
Debt Securities	177,704	160,032	(17,672)	-9.9%
Equity	203,315	192,386	(10,929)	-5.4%
Total	1,304,118	1,543,270	239,152	18.3%





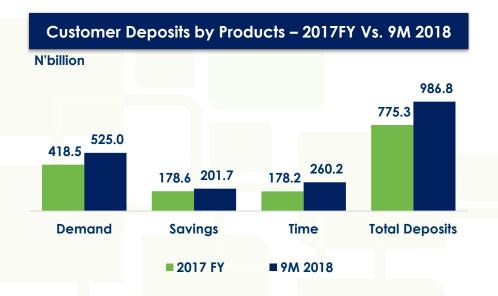
Key Highlights (N'm)	9M 2017	9M 2018	VAR	% VAR
Demand Deposits	405,063	525,003	119,940	29.6%
Savings Deposits	163,788	201,661	37,874	23.1%
Time Deposits	205,530	260,166	54,636	26.6%
Other Borrowings	44,870	67,034	22,164	49.4%
On-Lending	112,251	136,988	24,737	22.0%
Debt Securities	128,927	160,032	31,105	24.1%
Equity	200,600	192,386	(8,214)	-4.1%
Total	1,261,029	1,543,270	282,241	22.4%

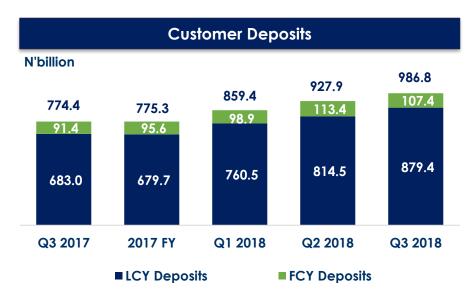


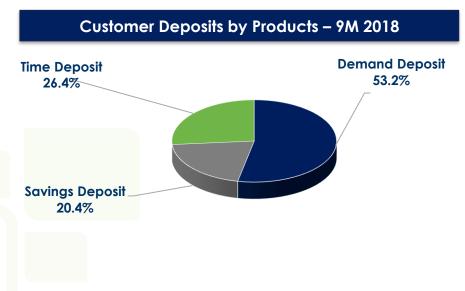
- > Total deposits now account for 63.9% of total funding base (2017FY: 59.4%) and 73.1% of interest bearing liabilities.
- Drop in debt securities and total equity was due to the repayment of the outstanding \$44.5m Eurobond in May 2018 and the impact of IFRS 9 first time adoption charge on our total equity respectively.

Deposits Analysis

- ► Total deposits increased by 27.3% YTD (27.4% QoQ) to N986.8 billion from N775.3 billion in 2017FY.
- Double digit growth across ALL deposit products (Demand | Savings | Tenor), and we have already achieved our guidance for the 2018FY.
- ► FCY deposits have increased by 12.4% in the 2018FY.
- ▶ Low cost deposits now constitute 73.6% of total deposits from 77.0% in 2017FY, however, absolute figures increased by 21.7% to N774.4 billion from N597.0 billion in 2017FY.



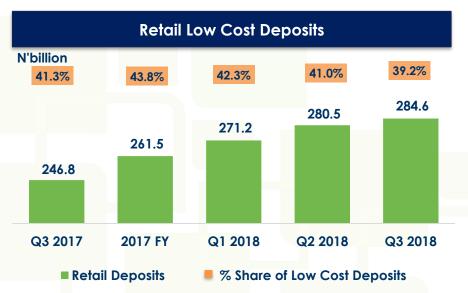


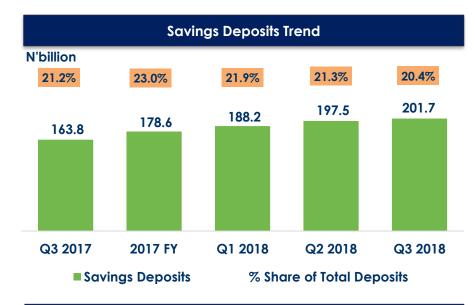


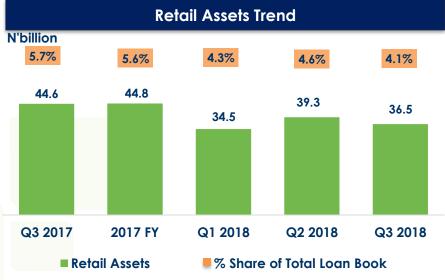
Retail Banking Analysis (Personal Banking)



- ➤ Savings deposits grew by 12.9% YTD which contributed to the decline in our funding cost.
- Growth was as a result of the disciplined execution of our retail banking strategy and improved cross-selling of our digital products.
- ► We expect double digit growth in Savings and Retail low cost deposits in the 2018FY.
- We still expect retail assets to tick riding on our new mobile lending product targeted at salary earners with a maximum repayment cycle of 30 days.

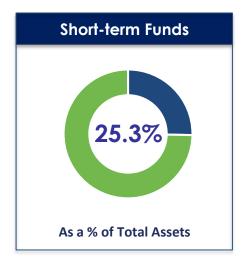




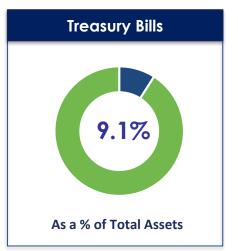


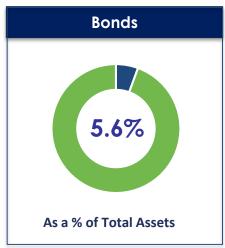
Liquid Assets Position



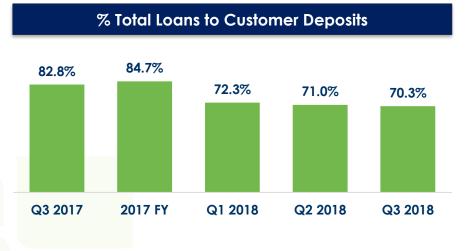












- Improved liquidity is changing the structure of our funding base: loans to deposits is now 70.3% from 84.7% in 2017FY excluding other funding sources e.g. debts.
- ➤ Loans to interest bearing liabilities improved to 61.5% in 9M 2018 from 69.8% reported in 2017FY.

Loan Portfolio Analysis

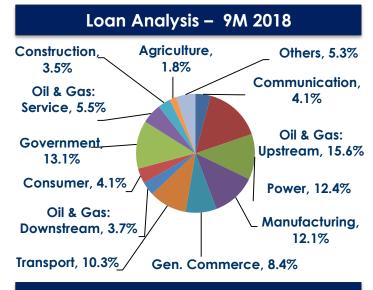


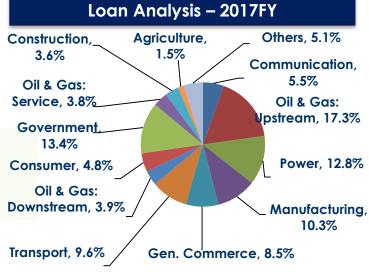
Breakdown of Loans & Advances to Customers: 2017FY Vs. 9M 2018					
N'million	2017FY	9M 2018	VAR	% VAR	
Communication	37,874	36,685	-1,189	- 3.1%	
Oil and Gas	204,695	219,935	15,240	7.4%	
- Upstream	148,544	138,524	-10,020	- 6.7%	
- Downstream	27,362	32,919	5,556	20.3%	
- Services	28,790	48,493	19,703	68.4%	
Power	102,727	110,155	7,428	7.2%	
Manufacturing	77,368	107,462	30,094	38.9%	
General Commerce	69,095	74,606	5,511	8.0%	
Transport	72,301	91,788	19,486	27.0%	
Consumer (Individuals)	44,751	36,479	-8,272	- 18.5%	
Government	107,489	116,455	8,966	8.3%	
Construction	27,979	30,938	2,958	10.6%	
Agriculture	12,657	15,624	2,967	23.4%	
Real Estate	24,506	31,190	6,684	27.3%	
Education	3,548	4,035	486	13.7%	
Finance and Insurance	3,915	3,671	-244	- 6.2%	
Others	6,408	8,527	2,119	33.1%	
Total	795,315	887,549	92,234	11.6%	

Loan Portfolio Analysis



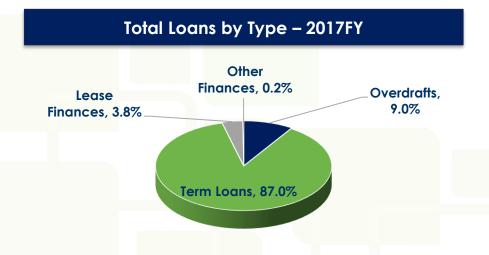
Breakdown of Loans & Advances to Customers					
N'million	Q4 2017	Q1 2018	Q2 2018	Q3 2018	
Communication	37,874	43,562	40,614	36,685	
Oil and Gas	204,695	198,068	198,294	219,935	
- Upstream	148,544	137,401	134,478	138,524	
- Downstream	27,362	30,598	30,848	32,919	
- Services	28,790	30,068	32,968	48,493	
Power	102,727	102,019	107,672	110,155	
Manufacturing	77,368	86,087	96,935	107,462	
Gen. Commerce	69,095	67,419	86,487	74,606	
Transport	72,301	75,980	86,272	91,788	
Consumer	44,751	34,511	39,261	36,479	
Government	107,489	106,202	116,290	116,455	
Construction	27,979	28,318	29,081	30,938	
Agriculture	12,657	11,805	9,704	15,624	
Real Estate	24,506	26,462	26,528	31,190	
Education	3,548	3,165	3,420	4,035	
Fin. & Insurance	3,915	4,485	3,825	3,671	
Others	6,408	6,231	7,689	8,527	
Total	795,315	794,314	852,072	887,549	

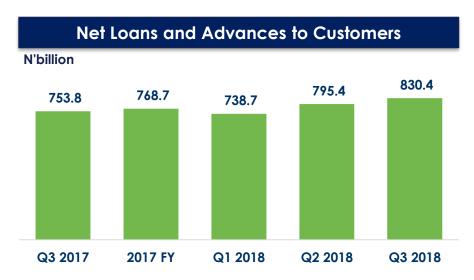




Loan Book Analysis

- ▶ Net loans increased by 8.0% YTD (4.4% QoQ) to N830.4 billion, with LCY loans growth at 15.0% YTD compared to a relatively stable FCY loan growth.
- ► Absolute loan growth was driven by 4 sectors: Oil & Gas Services, Manufacturing, Transport and Government.
- ▶ The 4 sectors represent 70% of the increase in net loans and advances.
- ► FCY loans now constitute about 42.5% in 9M 2018 from 46.0% in 2017FY.





Total Loans by Type – 9M 2018



NPL Portfolio Analysis



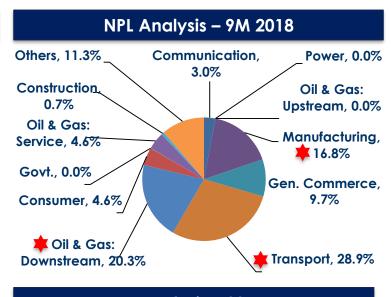
Breakdown of Non-performing I	Loans: 2017FY Vs. 9M 2018

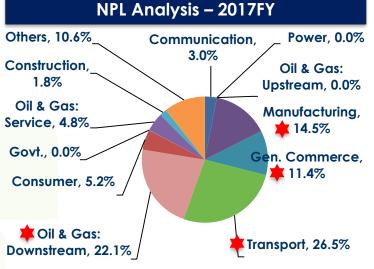
=						
	2017FY	9M 2018	VAR	% VAR	2017FY	9M 2018
	N'million	N'million	N'million		NPL Ratio	NPL Ratio
Communication	1,537	1,597	60	3.9%	4.1%	4.4%
Oil and gas	13,624	13,299	(325)	-2.4%	6.7%	6.0%
- Oil & Gas Upstream	-	-	-	0.0%	0.0%	0.0%
- Oil & Gas Downstream	11,191	10,864	(327)	-2.9%	40.9%	33.0%
- Oil & Gas Services	2,433	2,436	2	0.1%	8.5%	5.0%
Power	10	3	(8)	-72.3%	0.0%	0.0%
Manufacturing	7,346	8,985	1,638	22.3%	9.5%	8.4%
General Commerce	5,773	5,194	(579)	-10.0%	8.4%	7.0%
Transport	13,436	15,435	1,999	14.9%	18.6%	16.8%
Consumer (Individuals)	2,617	2,477	(140)	-5.4%	5.8%	6.8%
Government	25	25	(0)	-0.1%	0.0%	0.0%
Construction	908	383	(525)	-57.8%	3.2%	1.2%
Agriculture	1,263	1,826	563	44.6%	10.0%	11.7%
Real Estate	1,960	2,116	157	8.0%	8.0%	6.8%
Education	501	473	(27)	-5.5%	14.1%	11.7%
Finance and Insurance	94	67	(27)	-28.5%	2.4%	1.8%
Others	1,568	1,573	6	0.4%	24.5%	18.5%
Total	50,662	53,454	2,792	5.5%	6.4%	6.0%

NPL Portfolio Analysis



Breakdown of Non-performing Loans				
N'million	Q4 2017	Q1 2018	Q2 2018	Q3 2018
Communication	1,537	1,557	1,609	1,597
Oil and Gas	13,624	12,891	13,148	13,299
- Upstream	-	-	-	-
- Downstream	11,191	10,180	10,367	10,864
- Services	2,433	2,711	2,781	2,436
Power	10	9	9	3
Manufacturing	7,346	7,821	7,354	8,985
Gen. Commerce	5,773	5,562	5,380	5,194
Transport	13,436	13,846	15,285	15,435
Consumer	2,617	2,557	2,561	2,477
Government	25	25	25	25
Construction	908	368	381	383
Agriculture	1,263	1,450	1,636	1,826
Real Estate	1,960	2,054	2,156	2,116
Education	501	489	481	473
Fin. & Insurance	94	117	75	67
Others	1,568	1,583	1,586	1,573
Total	50,662	50,329	51,686	53,454

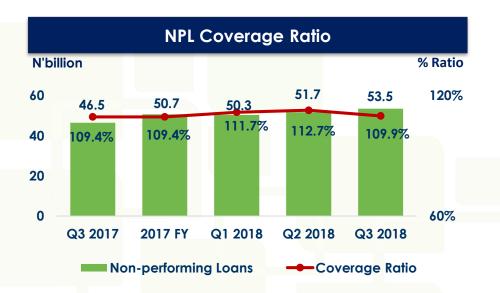


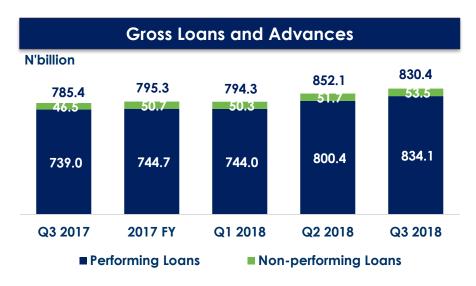


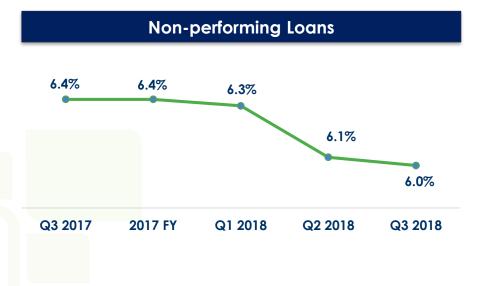
★ Pressure NPL Sectors

NPL Analysis

- ▶ NPL ratio declined to 6.0% from 6.4% in 2017FY principally due to the 11.6% YTD increase in gross loan book.
- ▶ Absolute NPLs increased by 5.5% due to N1.9 billion increase in the transport and N1.6 billion increase in the manufacturing sector.
- ► Coverage ratio improved to 109.9% but we are still focused on reducing the NPL concentration risk in the key pressure sectors

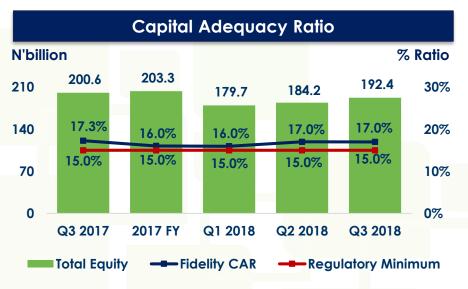


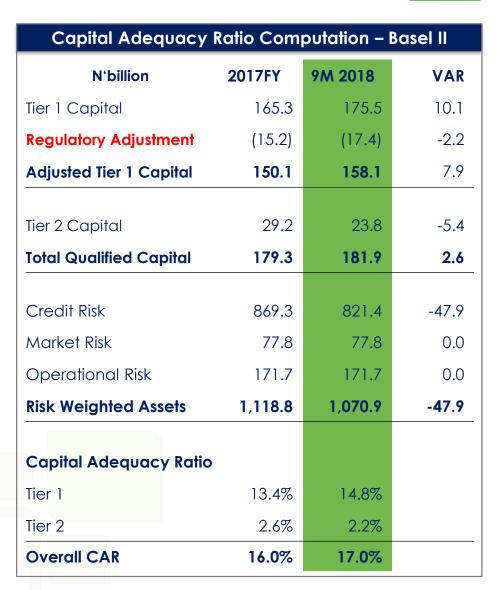




Capital Adequacy

- ► CAR improved to 17.0% from 16.0% in 2017FY as capitalized H1 profit increased Tier 1 Capital by N10 billion.
- ► Credit risk dropped by N47.9 billon to N821.4 billion due to increased collaterals on risk assets and contingents.
- ▶ The increase in Regulatory Adjustment resulted from the drop in our Single Obligor Limit which is 20% of Total Equity.
- ► Total Equity declined due to the one-time adoption charge of over N28bn from the implementation of IFRS 9.
- ► Excluding the Regulatory Adjustment, Fidelity CAR would have been 18.6% in 9M 2018.





Strategic Business Units Analysis



Location Based Analysis Business Description Handles the bank's institutional clients with **PBT Deposits** Loans turnover in excess of ₩5.0bn. **Corporate & Investment** > Key focus sectors include: ☐ Oil & gas upstream ☐ Oil & gas downstream 38.5% **Banking** □ Power & infrastructure □ Telecom & fintech. □ FMCG Construction & real est. Agriculture ☐ Transport & shipping > Handles retail, commercial, SME customers, and clients not matching the corporate banking criteria etc. Lagos & SW Bank 34.2% > Drives retail deposits, lending, payroll and e-products etc. > Operates at 97 locations > Handles retail, commercial, SME customers, and clients not matching the corporate banking criteria etc. North Bank > Drives retail deposits, lending, payroll and e-products etc. > Operates at 56 locations including FCT. ➤ Handles retail, commercial, SME customers, and clients not matching the corporate banking criteria etc. South Bank Drives retail deposits, lending, payroll and e-products etc. Operates at 87 locations



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9M 2018 Vs. 2018FY Guidance



GROWTH EXPECTATIONS ON KEY INDICATORS					
S/N	Index	9M 2018 Actual	2018FY Target	Comment	
1	Net Interest Margin	6.7%	6.5% - 7.0%	On Track	
2	Tax Rate	11.0%	10.0% - 12.0%	On Track	
3	Loan Growth (YTD)	8.0%	7.5% - 10.0%	On Track	
4	Deposit Growth (YTD)	27.3%	10.0% - 15.0%	On Track	
5	Cost to Income Ratio	68.4%	Below 70%	On Track	
6	Proposed Dividends	N/A	30-50% (of PAT) band	N/A	
7	NPL Ratio	6.0%	6.0% - 6.5%	On Track	
8	Cost of Risk	0.5%	1.25%	On Track	
9	ROE – Post Tax	12.4%	12.5%	On Track	

Thank You

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